

Greater Hill Reinvestment Fund Guidelines Update

In September of 2019, the URA restarted conversations in partnership with the Greater Hill District community to update the outdated draft of the Greater Hill District Neighborhood Reinvestment Fund Guidelines. Through engagement with the community to identify their concerns, the updated draft enshrines many community-driven ideas into the Guidelines.

Updated Guidelines Overview

SOURCE: Funding will initially come from the monetization of the Lower Hill Local Economic Revitalization Tax Assistance (LERTA) Abatement

ELIGIBLE USES:

- Administration, activities and efforts consistent with the Community Collaboration and Implementation Plan (CCIP)
- Recurring revenue initiatives under community control
- Funding for Hill District Institutional Preservation
- Matching funds to leverage local, state and federal programs

COMMUNITY INFORMED UPDATES

- Broadened the explicit uses of the funds for Institutional Preservation and Recurring Revenue Under Community Control, while removing overly specific language around defining eligible CCIP eligible activities
- A reworked Conflict of Interest policy; the previous policy was too restrictive for a community-driven fund
- Made updates to an initial advisory board formed years ago — certain institutions such as Hill House Association and Urban Innovation 21 no longer exist
- Updated background narrative to include historical evolution of the fund’s creation
- Made technical and administrative updates

Notable Community Requests Referenced in Updated Guidelines

While URA staff attempted to incorporate as much community input as possible, not every request made it into the updated Draft Guidelines. We are confident the subjects of these requests are adequately addressed and informed by best practices elsewhere in the Guidelines.

REQUEST	REFERENCE IN GUIDELINES
Appointing the Hill District Community Development Corporation (Hill CDC) member of the Advisory Board as Chair of the Board	The Fund Advisory Board, consisting of 11 voting and 3 non-voting members, should instead be empowered to select its own chair.
Providing the Hill CDC with annual operating funds of no less than \$240,000 per year derived from the Reinvestment Fund	Funding for “Hill District Institutional Preservation” was already added as an eligible use. Important Hill District institutions, including but not limited to the Hill CDC, should have access to funds for operations or staffing costs, program costs, capital expenditures, and legacy costs. These funds should be applied for and awarded by the full Advisory Board on an annual basis.
Codifying an allocation plan within the Guidelines	Defining an allocation plan within the Guidelines reduces the Fund’s ability to flex and adapt to the needs of the Hill District in real-time. The Advisory Board should instead be empowered to create and update allocation plans at regular intervals. This will help ensure the alignment of Allocation Plans with current community priorities and needs. Some caps were included for specific eligible uses, based off the recommended allocation plan.

GREATER HILL DISTRICT NEIGHBORHOOD REINVESTMENT FUND

POLICIES AND PROCEDURES

I. BACKGROUND

A. The Community Collaboration and Implementation Plan dated September 11, 2014 (the “CCIP”) was the result of a multi-year process that included the convening of community members, residents and stakeholders. When the City of Pittsburgh (“the City”) Planning Commission decided to exclude formal adoption of a community benefits agreement as part of Pittsburgh Arena Real Estate Redevelopment LP (“PAR”)’s Preliminary Land Development Plan, the Hill CDC independently filed an appeal in the Court of Common Pleas to safeguard benefits for the Hill District and its residents.

B. This historic action led to Pittsburgh Arena Real Estate Redevelopment LP, the Hill District Community (represented by Councilman R. Daniel Lavelle), and the Lower Hill Working Group (represented by Marimba Milliones, President and CEO of Hill CDC) (“LHWG”) entered into the CCIP, pursuant to which the foregoing agreed to use commercially reasonable efforts to collaborate on the implementation of the CCIP with respect to the Greater Hill District (as shown on Exhibit A to the CCIP).

C. The City and Allegheny County (the “Municipalities”) joined in the CCIP and agreed to provide support to the CCIP in an effort to assist in and further continued redevelopment of the Greater Hill District.

D. Among other things, the CCIP provides for the establishment of the Greater Hill District Neighborhood Reinvestment Fund (the “Reinvestment Fund”).

E. The City, County and Pittsburgh School District (the “Taxing Bodies”), along with the Urban Redevelopment Authority of Pittsburgh (the “URA”) and the Sports & Exhibition Authority of Pittsburgh and Allegheny County (the “SEA”) entered into a Cooperation Agreement (the “Original Agreement”) dated December 7, 2015, as supplemented by the letter agreement dated November 21, 2019 (the “Letter Agreement”). The Original Agreement together with the Letter Agreement herein collectively referred to as the “Cooperation Agreement”.

F. Under the Cooperation Agreement, property owners receiving abatements of real estate taxes pursuant to the Lower Hill LERTA District¹ (the maximum abatement from the Taxing Bodies is \$250,000 on each parcel each year), are required, among other things, to make certain

¹ The Lower Hill LERTA District shall run for 24-years, commencing in 2015 and existing through 2039, terminating in 2040. In order to capture the full ten-year increment, a project must be completed no later than calendar year 2029.

annual payments to the Reinvestment Fund, to be established in accordance with the CCIP, for a period of ten years post-development. The URA is to administer the Reinvestment Fund.

G. The CCIP also provides for the Project Stakeholders under the CCIP (including PAR, LHWG, the City and the County) to use commercially reasonable efforts to develop a comprehensive plan for the Reinvestment Fund, establish the Reinvestment Fund, and finalize governing documents for the Reinvestment Fund.

H. Capitalized terms used and not otherwise defined herein have the meaning given such terms in the CCIP.

II. PURPOSES AND AUTHORITY OF THE REINVESTMENT FUND

A. Reinvestment Fund. The Reinvestment Fund shall consist of multiple segregated, restricted accounts, each administered by the URA, as more fully set forth below in Section IV below. The URA shall establish the Reinvestment Fund with the Trustee and the Trustee shall hold the Reinvestment Fund as agent for the URA in accordance with the Reinvestment Fund Agreement. As more fully set forth in Section IV below, monies in the Reinvestment Fund accounts may be expended only by action of the Board of Directors of the URA, after receipt and review of a report and recommendation of the Reinvestment Fund Advisory Board (the “Advisory Board”) or, in certain limited situations as expressly set forth in Section IV.C.2 below, the URA.

B. Address. The initial address of the Reinvestment Fund shall be c/o Urban Redevelopment Authority of Pittsburgh, 412 Boulevard of the Allies, Suite 901, Pittsburgh, Pennsylvania 15219.

C. Purpose and Activities. The sole activity and purpose of the Reinvestment Fund shall be to attract funding and generate revenue for implementing the goals, objectives, strategies and process in the CCIP, and for investing in or providing financing for development projects and funding other community needs on the Development Site and elsewhere in the Greater Hill District and to engage in such other activities that may be necessary in connection with the foregoing. It is important to note that the Greater Hill District Master Plan currently serves as the community’s conceptual underpinning for development and has a focus on community-based ownership. The Reinvestment Fund shall have no other activity or purpose except as provided in this Section II.C, and as further explained in the Eligible Uses for Reinvestment Fund Proceeds attached hereto as **Exhibit D**, and shall not expend any funds or undertake any investment in any property outside the Greater Hill District.

D. Term. The Reinvestment Fund is to have no specific date of dissolution.

III. ADVISORY BOARD

A. Advisory Board Members and Term. The Advisory Board shall consist of 14 members total (11 voting, 3 non-voting) appointed pursuant to the terms of these Policies and Procedures. The chair of the advisory board shall be appointed by a majority vote of the full Advisory Board membership.

1. Ten of the initial members of the Advisory Board shall be the representatives of the Member Organizations of the Greater Hill District Development and Growth Fund as listed on Exhibit A hereto. All such initial members of the Advisory Board shall be voting members and serve a term of one, two, or three years. The terms of such initial members shall be staggered whereby, for the initial Advisory Board four members shall serve for a three-year term, three members shall serve for a two-year term, and two members shall serve for a one-year term; thereafter all members shall serve three-year terms. All new appointees to the Advisory Board that replace members covered by this Paragraph III.A.1. must be appointed by a vote of the Hill District Institutions as constituted by the Growth Fund.

2. One voting member of the Advisory Board shall be appointed by the CCIP Executive Management Committee (EMC), pursuant to a majority vote by the EMC, to serve an initial term of one-year; thereafter the member shall serve a three-year term. The CCIP EMC member shall be a Hill District resident.

3. One non-voting member of the Advisory Board shall be appointed by the Mayor of the City of Pittsburgh, to serve a three-year term. Upon the expiration of such member's term, or upon the removal of such member pursuant to Section III.F below, the Mayor of the City of Pittsburgh shall name such member's replacement.

4. The Board of Directors of the School District of Pittsburgh may appoint one non-voting Member of the Advisory Board, to serve a three-year term. Upon the expiration of such member's term, or upon the removal of such member pursuant to Section III.F below, the Board of Directors of the School District of Pittsburgh shall name such member's replacement.

5. The Allegheny County Council may appoint the Councilor representing the Hill District (i.e. County Council District 10) as one non-voting Member of the Advisory Board, to serve a three-year term. Upon the expiration of such member's term, or upon the removal of such member pursuant to Section III.F below, the Allegheny County Council shall name such member's replacement.

B. Powers. The Advisory Board shall receive and review all Applications (as defined in Section IV below) and issue Recommendation Reports (as defined below) to the Board of Directors of the URA regarding Applications that have been recommended by action of the Advisory Board pursuant to these policies and procedures. The Advisory Board may also take steps to identify, analyze, and facilitate potential Revenue Streams (as defined in the CCIP).

Members of the Advisory Board act only in an advisory capacity with regards to Applications, the Board of Directors of the URA shall have the sole authority to approve Applications. Provided, however, that except as set forth in Section IV.C.2 hereof, the Board of Directors of the URA cannot act without receiving a Recommendation Report (as defined in Section IV.C.1 hereof).

C. Meetings. The Advisory Board shall hold regular meetings at least quarterly, or more frequently when it deems expedient and appropriate, at a date, time, and place determined by the Members of the Advisory Board and designated in a written or printed Notice of Meeting that shall be given to the members at least one business day prior thereto.

D. Actions. The presence of at least half of the Advisory Board members then in office shall constitute a quorum and the affirmative vote of a majority of the members of the Advisory Board present at a duly called meeting where a quorum is present shall be necessary for any action to be taken by the Advisory Board. Each member of the Advisory Board shall be entitled to one vote. No proxy voting shall be permitted. Any action required or permitted to be taken at a meeting may be taken without a meeting if 2/3rds of the members then serving consent in writing to such action and such written consents are filed with the records of the minutes of the meetings. Such consents shall be treated for all purposes as a vote at a meeting. Members of the Advisory Board may participate in a meeting of the Advisory Board by means of a conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear each other at the same time, and participation by such means shall constitute presence in person at a meeting.

E. Conflict of Interest. As more fully explained in the Policy Regarding Conflicts of Interest attached hereto as Exhibit "B", no member of the Advisory Board may obtain a financial interest or benefit from any monies awarded or distributed by the Reinvestment Fund, or have an interest in any contract, subcontract, or agreement with respect thereto, or the proceeds thereunder, either for themselves, or those with whom they have family, organizational, or business ties, during their tenure or for one year thereafter. Each member of the Advisory Board shall, at the beginning of his/her term, execute an acknowledgement of the Reinvestment Fund's Policy Regarding Conflicts of Interest, in the form attached hereto as part of Exhibit "B". Nothing in the Conflict of Interest Policy shall prohibit a neighborhood-based organization for which an Advisory Board member serves as an officer, director, or employee from applying for and receiving monies awarded or distributed by the Reinvestment Fund, provided that the interested Advisory Board member discloses the relationship and does not participate in the funding decision.

F. Removal of a member of the Advisory Board. Any member of the Advisory Board may be removed by a vote of two-thirds (2/3) of the full Advisory Board membership should, in their judgment, the best interest of the Reinvestment Fund, be served thereby. Failure to attend at least one-half of the Advisory Board's meetings during a calendar year may be considered as a reason for removal. In addition, should the Advisory Board, by a vote of a super majority of the

Advisory Board, determine that a member of the Advisory Board has violated the Reinvestment Fund's Policy Regarding Conflicts of Interest, such member's term on the Advisory Board shall immediately terminate.

G. Vacancies. Except as set forth in Section III.A.2, 3 and 4 above, a vacancy occurring on the Advisory Board shall be filled by a new member, nominated by the appropriate Hill institution who shall be elected by the remaining members of the Advisory Board and who shall serve for the unexpired term of the Advisory Board member who has left the vacancy.

H. Compensation. Members of the Advisory Board shall not be entitled to compensation for services rendered as such.

I. Committees. The Advisory Board may, in addition to any powers granted herein, establish committees of the Advisory Board and confer upon them such powers as it deems necessary for the conduct of Reinvestment Fund business.

IV. Accounts and Applications.

A. Applications. An individual or entity seeking any sort of grant, loan, financial commitment, or the establishment of any other type of pecuniary relationship with the Reinvestment Fund (an "Applicant") must submit an Application, substantially in the form attached hereto as Exhibit "C" (the "Application"), that shall include, in addition to any other items requested by the Advisory Board, a description of Applicant's proposed project (the "Project"), a statement of how the Project furthers the purposes of the Reinvestment Fund as set forth in Section II herein, and a description of the timing and method of any disbursements.

B. Accounts. The URA shall set up at least two (2) segregated accounts to hold all monies of the Reinvestment Fund (the "Accounts"). The total number of Accounts, and the management of such accounts, shall be at URA discretion, and the URA shall have complete discretion to determine the appropriate Account, and type of Account, for all funds. Accounts will be either of two types:

1. General Accounts. General accounts shall hold funds which may be used for any of the purposes set forth on the Eligible Uses for Reinvestment Funds attached hereto as Exhibit "D".

2. Restricted Accounts. Restricted Accounts shall hold funds which may be used for limited purposes, as set forth by the grantor, enabling legislative body of any public financing vehicle, local law, state law, or federal law.

C. Review and Recommendation of Applications.

1. Provided that no Conflict of Interest exists, the Advisory Board shall review each Application and, by action of the Advisory Board, either recommend an Application to the Board of Directors of the URA, deny an application, or request that an Applicant re-submit an Application with revisions and/or additions. The Advisory Board shall recommend an Application to the Board of Directors of the URA only upon issuing a report that includes: a finding that the Project furthers the purposes of the Reinvestment Fund, as set forth in Section II hereof, a finding that no Conflict of Interest exists with regards to the Project and the Applicant, an identification of the Account and the source of funds recommended for the Project, a finding that the Project is a permitted use for such funds, a description of the method of disbursement (for example: up-front or reimbursement) and planned timing of disbursement for any funds awarded, and a finding containing the tracking, monitoring, and reporting plans and requirements that will be required of the Applicant and the Advisory Board (a "Recommendation Report")

2. Should the Advisory Board deny an application, or fail to issue a final determination on an Application, within sixty (60) days of the submission date of such Application, the Applicant may submit such Application to the URA, to be reviewed by staff as directed by the Executive Director or their designee. URA staff may, at its discretion, review the Application and, in its sole discretion, determine whether to issue a Recommendation Report to the Board of Directors of the URA. Any Recommendation Report issued by URA staff shall include the information set forth in Section IV.C.1 above.

V. Auditing and Reporting

- A. Annual Audit. Within ninety (90) days after the end of the fiscal year, the Governing Board shall commission an annual audit ("audit") of fund income and expenditures for the previous fiscal year. The audit shall be completed no later than on hundred eighty (180) days after the end of the fiscal year. Copies of the audit shall be made to Governing and Advisory Boards, City, County, School District, and SEA. Funding for the audit shall be provided from fund proceeds.

VI. School District Annual Fee

- A. School District Annual Fee. In accordance with the Cooperation Agreement, on or before May 1 of each year during the term of the Cooperation Agreement, the URA shall direct the Trustee to pay, to the School District, one half of the School District's Annual Fee from amounts on deposit in the Reinvestment Fund. One half of the School District's Annual Fee is equal to half of one percent (.5%) of all School District real estate taxes abated each year pursuant to the Lower Hill LERTA Legislation. The School District's Annual Fee shall be paid prior to any other payment from the Reinvestment Fund.

VII. URA Administrative Fee

- A. URA Administrative Fee. The URA shall collect an annual fee for administration of the fund. This fee shall be calculated as the lesser of:
- a. A quarter of one percent (0.25%) of the abated taxes on deposit in the Reinvestment Fund; or
 - b. Actual staff time and costs incurred related to the administration of the fund.

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EXHIBIT A

INITIAL MEMBERS OF THE ADVISORY BOARD

1. Hill Community Development Corporation
2. Hill District Federal Credit Union
3. Hill District Consensus Group
4. Wesley Center AME Zion Church
5. Schenley Heights Community Development Program, Inc.
6. Historic Hill Institute
7. Office of State Representative Jake Wheatley, Jr.
8. Office of County Executive Rich Fitzgerald
9. Office of City Councilman Daniel Lavelle
10. VACANT: (Urban Innovation²¹) To be filled by a majority vote of the other 9 members listed here in Exhibit A. Preference shall be given to residents of the Greater Hill District, consistent with Section IV of the CCIP.

EXHIBIT B

POLICY REGARDING CONFLICTS OF INTEREST

This conflict of interest policy (the “Policy”) is designed to help members of the Advisory Board of the Greater Hill District Neighborhood Reinvestment Fund (the “Reinvestment Fund”) identify situations that present potential conflicts of interest and to provide the Reinvestment Fund with a procedure which, if observed, will allow the Reinvestment Fund to avoid any conflict, or the appearance of conflict, between the personal interests of members of the Advisory Board and the interests of the Reinvestment Fund in dealing with any organization or individual having, or seeking to have, any relationship with the Reinvestment Fund.

All capitalized terms, other than Reinvestment Fund and Policy are defined in Section 2 of this Policy.

1. Conflict of Interest Defined. For purposes of this Policy, the following circumstances shall be deemed to create Conflicts of Interest:

A. Direct Interests. A Contract or Transaction between the Reinvestment Fund and a Responsible Person or Family Member.

B. Indirect Interests. Any Contract or Transaction between the Reinvestment Fund and an entity in which a Responsible Person or Family Member has a Financial Interest or of which such person is a compensated or uncompensated director, officer, agent, partner, associate, trustee, personal representative, receiver, employee, guardian, custodian, conservator or other legal representative.

C. Gifts, Gratuities and Entertainment. A Responsible Person accepting gifts, entertainment or other favors from any individual or entity that:

- (i) does or is seeking to do business with the Reinvestment Fund; or
- (ii) has received or is receiving or is seeking to receive a grant or loan or to secure other financial commitments from the Reinvestment Fund;

under circumstances where it might be inferred that such action was intended to influence or possibly would influence the Responsible Person in the performance of his or her duties. This does not preclude the acceptance of items of nominal or insignificant value or entertainment of nominal or insignificant value which are not related to any particular transaction or activity of the Reinvestment Fund.

2. Definitions.

A. A “Conflict of Interest” is any circumstance described in Part 1 of this Policy.

B. A “Responsible Person” is any person serving as a member of the Advisory Board or as an officer, employee, or representative of the Reinvestment Fund.

C. A “Family Member” is a spouse, parent, child, brother, sister, or spouse of a child, brother, or sister of a Responsible Person.

D. A “Financial Interest” in an entity is a financial interest of any kind.

E. A “Contract or Transaction” is any agreement or relationship involving the sale or purchase of goods, services or rights of any kind, the providing or receipt of a grant or loan, the securing of any financial commitment, or the establishment of any other type of pecuniary relationship with the Reinvestment Fund.

F. “Advisory Board” is the Reinvestment Fund’s Advisory Board as described in the Policies and Procedures.

G. “Policies and Procedures” are the Policies and Procedures of the Reinvestment Fund.

H. “CCIP” shall mean the Community Collaboration and Implementation Plan dated September 11, 2014 between Pittsburgh Arena Real Estate Redevelopment LP, the Hill District Community (represented by Councilman R. Daniel Lavelle) and the Lower Hill Working Group (represented by Marimba Milliones, President and CEO of Hill CDC).

3. Policy. A Contract or Transaction involving a Conflict of Interest shall not be approved by the Advisory Board or recommended to the Board of Directors of the URA by action of the Advisory Board provided, however, that a neighborhood-based organization for which an Advisory Board member serves as an officer, director, or employee may apply for and receive funding from the Reinvestment Fund, provided that such relationship is disclosed in the Applicant’s Application and the Advisory Board Member recuses themselves from all discussions and votes regarding the Application.

4. Procedures.

A. Prior to Advisory Board review of an Application, as defined in the Policies and Procedures Contract or Transaction involving a Conflict of Interest, a member of the Advisory Board who knows he or she has a Conflict of Interest shall disclose all facts material to the Conflict of Interest to the Advisory Board, either at a meeting of the Advisory Board, or in a writing transmitted to the Advisory Board.

B. A member of the Advisory Board who does not plan to attend a meeting at which he or she has reason to believe that the Advisory Board will act on a matter in which the person knows he or she has a Conflict of Interest shall disclose to the Advisory Board all facts material to the Conflict of Interest. The Advisory Board shall report the disclosure at the meeting, and the disclosure shall be reflected in the minutes of the meeting.

C. A person who knows he or she has a Conflict of Interest shall not participate in the Advisory Board's discussions of the matter except to disclose material facts and to respond to questions. Such person shall not attempt to exert his or her personal influence with respect to the matter, either at or outside the meeting.

D. Responsible Persons who are not members of the Advisory Board, or who have a Conflict of Interest with respect to a Contract or Transaction that is not the subject of Advisory Board action, shall disclose to the Advisory Board any Conflict of Interest that such Responsible Person knows he or she has with respect to such Contract or Transaction. Such disclosure shall be made as soon as the Conflict of Interest is known to the Responsible Person. The Responsible Person shall refrain from any action that may affect the Reinvestment Fund's participation in such Contract or Transaction. The Advisory Board shall promptly report such Conflict of Interest.

E. If it is not entirely clear whether or not a Conflict of Interest exists, then the individual with the potential conflict shall disclose the circumstances to a third party, to be named by the Advisory Board at the initial meeting of the Advisory Board subject to the approval of the Board of Directors of the URA, who shall determine whether there exists a Conflict of Interest that is subject to this Policy.

5. Confidentiality. Each Responsible Person shall exercise care not to disclose confidential information acquired in connection with such status or information the disclosure of which might be adverse to the interests of the Reinvestment Fund. Furthermore, a Responsible Person shall not disclose or use information relating to the business of the Reinvestment Fund for the personal profit or advantage of the Responsible Person or a Family Member.

6. Review of Policy; Annual Disclosure.

A. Each member of the Advisory Board shall be required to review a copy of the Policy and acknowledge in writing that he or she has done so at the beginning of each term that he or she may serve on the Advisory Board. In addition, any new Responsible Person shall be required to review a copy of this Policy and to acknowledge in writing that he or she has done so.

B. Each member of the Advisory Board along with each Responsible Person shall annually complete a two-part disclosure form, in the form included herewith, which shall be submitted to the Advisory Board and kept with the records of the Reinvestment Fund.

C. This Policy shall be reviewed annually by each Responsible Person. Any changes to the Policy shall be communicated immediately to all Responsible Persons.

DISCLOSURE FORM AND ACKNOWLEDGMENT ON FOLLOWING PAGES

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Conflict of Interest Information Form – Part I

Name: _____

Please list below the name of each business or nonprofit organization of which you, your spouse (if any), or any dependent children of yours is a director, officer, employee or partner:

I hereby certify that the information set forth above is true and complete to the best of my knowledge. I have reviewed, and agree to abide by, the Greater Hill District Neighborhood Reinvestment Fund's POLICY REGARDING CONFLICTS OF INTEREST

Signature: _____
Name: _____
Position: _____
Date: _____

Conflict of Interest Information Form – Part II

Name: _____

Please list below the name of each business organization in which you, your spouse (if any), or any dependent children of yours have, in the aggregate, an ownership interest of 5% or more:

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I hereby certify that the information set forth above is true and complete to the best of my knowledge. I have reviewed, and agree to abide by, the Greater Hill District Neighborhood Reinvestment Fund's POLICY REGARDING CONFLICTS OF INTEREST

Signature: _____
Name: _____
Position: _____
Date: _____

EXHIBIT C

FORM OF APPLICATION

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EXHIBIT D

ELIGIBLE USES FOR REINVESTMENT FUND PROCEEDS AND EXAMPLES OF POTENTIAL SOURCES

Largely as described in Section IV of the Community Collaboration and Implementation Plan (CCIP), below are eligible uses for the fund. Also listed are examples of potential sources for funding.

CERTAIN FUNDING SOURCES WILL LIMIT THE USE OF FUNDS. NOT ALL FUNDS MAY BE USED FOR ALL USES.

ELIGIBLE USES:

1. Administration of Community Collaboration and Implementation Plan (CCIP). No more than 10% of annual unrestricted fund expenditures, excluding School District and URA fees, shall be used for these purposes:
 - a. Implementation and Administration of the plan
 - b. Communications, Reporting and Tracking
 - c. Fund management consultants
2. Activities and efforts in support of the CCIP and the Greater Hill District, such as
 - a. Workforce Development Initiatives
 - b. Job Placement Programs
 - c. M/WBE Business Development Initiatives
 - d. M/WBE Business Counseling Programs
 - e. Children and Youth Education Initiatives
 - f. Mortgage Assistance Subsidies
 - g. Rent Assistance Subsidies
 - h. Development Investments
 - i. Other Wealth Building Initiatives
 - j. Project development within the Greater Hill District
3. Recurring revenue initiatives under community control— Expenditures used to support or fund initiatives that leverage and/or invest Reinvestment Fund Proceeds in such a way that they produce funding, whether interest, dividends, or equity returns, to be returned to Hill District residents, institutions, organizations or businesses. No more than 20% of annual unrestricted fund expenditures, excluding the School District and URA fees, shall be used for such purposes including, but not limited to:
 - a. Stocks, bonds, mutual funds, and other financial instruments
 - b. Social or impact investing

- c. Program Related Investments
 - d. Investments or deposits at Black-owned banks
4. Funding for Hill District Institutional Preservation— Any expenditure made or estimated to be made, or monetary obligations incurred or estimated to be incurred which are listed in a program or project plan as costs associated with the preservation of Hill District Institutions. Costs include, but are not limited to:
 - a. Operations or staffing costs
 - b. Program costs
 - c. Capital expenditures
 - d. Legacy costs
5. Matching funds to leverage local, state, and federal programs for the benefit of Greater Hill District Neighborhood Residents, Businesses and Developers.
6. Annual Audit— Funding shall be made available for an Annual Audit consistent with Section V. A. of the guidelines.
7. School District Fee— Funding shall be made available for the School District’s Annual Fee consistent with Section VI. A. of the guidelines.
8. URA Administration Costs— Funding shall be made available for the URA’s administrative fee consistent with Section VII. A. of the guidelines.

EXAMPLES OF POTENTIAL SOURCES:

1. Proceeds resulting from the Lower Hill LERTA District
2. Philanthropic donations
3. Public sector funds
4. Corporate donations
5. Loans
6. Surcharges on the disposition of real property
7. Other financial structures to be identified, analyzed, and implemented, as approved by the Board of the URA
8. Revenue streams secured from future development on the Lower Hill site